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ABSTRACT

This book, a compilation of 12 chapters written by leaders at postsecondary institutions, examines multicampus systems of higher education, and the dynamic environment in which these systems operate. Part 1 discusses the role, scope, mission and purpose of multicampus systems: (1) "Management and Leadership Challenges of Multicampus Systems" (D. Bruce Johnstone); (2) "Many Voices, One Choir: Managing External Affairs" (Kevin J. Boatright); and (3) Multicampus Systems: The Challenge of the Nineties" (Joseph J. Burke). Part 2 presents articles written on managing the current system: (1) "Higher Education Systems and Strategic Planning" (Joseph J. Szutz); (2) "Systemwide Strategic Planning in the Knowledge Age" (Donald M. Norris); (3) Budget and Budget-Related Policy Issues for Multicampus Systems" (Daniel T. Layzell and J. Kent Caruthers); and (4) "Instructional Productivity of Systems" (Michael F. Middaugh). In Part 3, authors provide examples of multicampus systems: (1) "The California Experience: The Segmented Approach" (William H. Pickens); (2) "The Urban System: The University of Houston" (William P. Hobby and Saralee Tiede); (3) "Miami-Dade Community College: Unified Vision for a Multicampus System" (Eduardo J. Padron, Jeffery D. Lukenbill and Theodore Levitt); and (4) "The Maricopa Community College District: A Culture of Deliberate Transformation" (Linda M. Thor, Donna J. Schober and Laura Helminski). And finally, Part 4 discusses challenges to future development, as well as future trends and impediments, with Donald N. Langenberg's chapter, "On the Horizon: The Learning System." (Contains 167 references and biographies of contributors.) (EMH)

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